

CERTIFICATION

RE-EMPLOYMENT OF SECERA RETIREE (Limited Duration) (Pursuant to SECERA Board Administration Policy No. 015)

DATE:	1/16/2	:020							
EMPLO	YERINF	ORMATIC	DN:						
Name of EMPLOYER: DEBRA HOLMAN						909-387-37	50		
			Name				(Area Code & Pho	ne No.)	
Address	of EMPL	OYER:	655 E THIRE	ST., S	AN BERNAR	DINO			
			Street			City		Zip Code	
Employe	er Repres	entative:		DDAL	D, COMMUNI	CATION	IS MANAGER		
			Name						
EMPLO	YEE INFO	ORMATIC	DN:						
Name of	f EMPLO	YEE:	DEBRA HOL	MAN					
			First		Middle	Last	(Lest 4 Digits SSA		
Date of	Retireme	nt:	18 2014	-	Re-Employment	Job Title:	SH. COMM. DISPA	TCHER	
Effective	e Date of	Re-Emplo	oyment 02	,29	2020 KAC	Anticipal	ted End Date: 03 , 01	,2021	
арр 1. 2.	Employ	er: Please The re-e business The emp er: Please lies to the Retiree h Retiree h	re certify that on mployment of the loyee has skills n e indicate the limit amployee. An an	employe encoded to or limits ticinated	h of the following ee is necessary d perform work of it on the duration o <u>d end date</u> for the	y are true uring an el imited dura f the employ	It may be subject to (check all that apply): mergericy to prevent stop ation. byee's re-employment by a yment must also be provid employer is actively hiring	page of public selecting the box ed.	
					ignment or workin	g on a spe	cial project		
					seasonal worklos	d fluctuatio	on for period:	to	
	Н		lling a short-term	•					
If duration of re-employment will exceed 18 months, please (1) explain the "extreme necessity" that metiree's return, and (2) explain why the need for the retiree's return either is (a) unavoidable or (b have been anticipated. Please attach additional sheats if necessary for explanation and r "Attachment 1"									юł
		See addit	ional explanation i	n Attachr	ment				

Eff. 06/28/2018 PL108683 -Co. of SB <u>Only</u> PL FILLABLE FORM>108904

Certification re Re-Employment of SBCERA Retires Page 2	(Limited Duration)
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3,	a .	Emj	ployer: Did or will the re-employment commence within 180 days following the date of retirement?	
			Yes 🖌 No	
	b.	lf yo	u answered YES, to question 3. a., please check any/all of the following that apply:	
			The employee is a public safety officer or firefighter, and the re-employment is for the performance of functions regularly performed by a public safety officer or firefighter	
			The re-employment is necessary to fill a critically needed position before 180 days have passed, and the re-employment has been approved by the governing body of the agency in a public meeting on the non-consent calendar. (Please provide documentation, e.g. meeting agenda and/or, minutes and/or back-up. Label attachment as "Attachment 2.")	
4.	Em to re	ployee: H employm	as the employee received any unemployment insurance compensation, during the 12 months prior ent, arising out of the prior employment with any SBCERA participating employer?	
		Printer of the local division of the local d	res 🗹 No	
5.	Emp	oloyer and	the Employee acknowledge and certify that:	
	a .	During throug	g re-employment, the employee may not work more than 960 hours during any fiscal year (July of the following June 30).	1
	b.	The emplo	employee's pay may not be less than the minimum nor more than the maximum paid to othe yees performing comparable job duties.	۶r
6,	Emp	loyer and	Employee acknowledge that:	
	а.	While section the em	SBCERA and the Employer will cooperate to facilitate compliance with the terms of Government Code ns 7522.56 and 31680.6, and SBCERA Board Administration Policy No. 015, compliance is ultimately ployee's responsibility.	9
	b.	Failure implem consec	to comply with any of the requirements of Government Code sections 7522.56 and 31680.6, as nented through SBCERA Board Administration Policy No. 015, may result in any or all of the following guences, effective on the date that the re-employment ceased to be in compliance:	;
		i.	The employee's reinstatement to active SBCERA membership;	
		ii.	The suspension of the employee's retirement benefit payments effective on the date that the re- employment ceased to be in compliance, which may include the recovery by SBCERA of any benefits improperly received;	
		ill.	The collection from both the employee and the employer of retirement contributions on any pay received by the employee during any period of unlawful re-employment; and	
		iv.	The employee earning a new retirement benefit during the period of re-employment, pursuant to Government Code section 31680.7; and	
		۷.	Any other consequence provided by law.	
7.	Emplo	yer: The i	Employer agrees to do at least one of the following (check all that apply):	
		Grant SI	BCERA staff direct access to the employer's payroll system in a manner that permits SBCERA mine the number of hours that the employee, and others similarly situated, have worked in a ar; or	
		Provide	a report to SBCERA, on a pay-period by pay ported basis	

Provide a report to SBCERA, on a pay-period by pay-period basis, showing the number of hours worked in a given fiscal year by any re-employed retirees who have worked at least 700 hours in a fiscal year.

Eff. 06/28/2018 PL108883 - (Co. of SB <u>Only</u>) PL FILLABLE FORM>108904

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Certification re Re-Employment of SBCERA Retiree (Limited Duration) Page 3

- Employer: The employer agrees to report to SBCERA, by submitting an updated copy of this form: 8.
 - When any employee's re-employment extends, or is proposed for extension, beyond the stated end-date; a,
 - When any employee's re-employment was originally limited to the completion of a discrete quantity of work b. or to termination upon some other stated event, and has extended or is proposed to extend beyond that completion or event, with an explanation of the reasons.
- Employer and Employee agree that in addition to the terms and conditions set forth herein, the parties have 9. reviewed and further agree to comply with:
 - (1) California Government Code section 7522.56
 - (2) California Government Code section 31680.6
 - (3) SBCERA Board Administration Policy No. 015

By executing this Certification, Employee and Employer certify that all statements herein are true to the best of their knowledge.

EMPLOYEE:

DATED: 1/12 2020		Employee / Refigera HOLMAN
EMPLOYER:		
DATED: 01/16/2020	BY:	Authorized Representative of Front Name:
RETURN COMPLETED FORM TO:		
San Bernardino County Human Resources Dept. ATTN: Employee Benefits and Services 157 West Fifth Street, First Floor San Bernardino, CA 92415		OFFICE: (909) 387-5787 FAX: (909) 387-5566

Expected End Date Approved by SBCERA:		//
		Accepted and Approved by SBCERA
DATED:	BY:	
	lts:	

Approval of this form by SBCERA entitles Employer and Employee to the conclusive presumption that the re-employment has commenced lawfully, so long as all statements made herein are true. A copy will be returned to the Employer and Employee.

Eff. 06/28/2018 PL108883 - (Co. of SB Only)

PL FILLABLE FORM>108904



Interoffice Memo

PHONE: 909-356-3864

DATE: January 16, 2020

- FROM: Angela Haddad, Communications Manager Ki Valley Control Center
 - TO: Alicia Rangel, Personnel Technicia Employee Resources

SUBJECT DEBRA HOLMAN - JUSTIFICATION RECURRENT

The Communications Division continues to aggressively recruit for Sheriff's Communications Dispatcher positions over the past several years. This has included leaving the position open continuously on the Human Resources website for applications. The department held a massive hiring event in 2018 which resulted in filling some vacancies. However, even with these efforts, we presently have 14 vacant positions which affect our ability to answer emergency 9-1-1 calls within the state standard of 95% in the first 15 seconds. We continue to rely on recurrent dispatchers to assist in fulfilling our emergency dispatch staffing needs.

Debra Holman is a vital component in assisting us in meeting our public safety mandate. Any consideration to retaining her status in employment is greatly appreciated.

Respectfully submitted.

Crook, Kathleen

From: Sent: To: Cc: Subject: Ruiz, Diana - HR Tuesday, January 21, 2020 11:35 AM Crook, Kathleen Fisher, Theresa; Vargas, Khristin - HR RE: Returning Retirees

Hi Kathy,

Please see below the department's responses. These details will also apply for the SBCERA request on Tamara Novotny-Kaup.

Please see the details regarding SBCERA's questions:

- 1. a) The Sheriff's Department has held several Mass Interview events for Dispatchers over the past 15 months.
 - The Recruitment for Sheriff's Comm. Dispatcher II and II Trainee have been continuous for at least the past 24 months. The Sheriff's Comm. Dispatcher I Trainee recruitments have been opened at specific times to receive applications for the Mass Interviews. Due to the number of applications received for Dispatcher I Trainee, having a continuous recruitment would be counterproductive due to the number of applications that HR must review.
 - There has been 47 Sheriff's Comm. Dispatchers hired over the past 12 months.
 - There were approximately 370 applicants referred to the Sheriff's Department over the past 12 months.
 - There were approximately 282 applicants interviewed over the past 12 months, approximately 90 applicants of the 370, were no longer interested in interviewing for a positions, no showed to the interview, etc...
 - b) The Sheriff's Department Currently has the following positions and number of vacancies: Sheriff's Comm. Dispatcher I : 46 authorized positions currently 17 vacant positions Sheriff's Comm. Dispatcher II: 65 authorized positions currently 15 vacant positions Currently 32 vacant Dispatcher positions and 79 Dispatcher positions are currently filled.
 - c) The department just hired 6 Sheriff's Comm. Dispatcher I Trainee's on 1/6/2020 and continue to have additional applicants in backgrounds. The next Sheriff's Dispatch Academy is scheduled for 3/14/2020 and the department will be opening a Sheriff's Comm. Dispatcher I Trainee recruitment with HR in the next week or two to begin the interview and backgrounds process.
 - d) If the retiree does not perform this work other staff will be mandated to perform overtime which is in addition to current OT mandates. Due to these being 911 calls, the department must be in compliance with the State of California's Emergency Operations standards for call pick up requirements or risk losing state funding.
 - e) If the retiree is not available the shifts must be covered by additional overtime of current staff.

Thank you,

Diana Ruiz Human Resources Analyst *Human Resources Department* Phone: 909-387-9664 Fax: 909-387-5566 157 West Fifth Street, 1st Floor



Our job is to create a county in which those who reside and invest can prosper and achieve well-being. <u>www.SBCounty.gov</u>

County of San Bernardino Confidentiality Notice: This communication contains confidential information sent solely for the use of the intended recipient. If you are not the intended recipient of this communication, you are not authorized to use it in any manner, except to immediately destroy it and notify the sender.



From: Crook, Kathleen Sent: Friday, January 17, 2020 9:15 AM To: Ruiz, Diana - HR Cc: Fisher, Theresa Subject: RE: Returning Retirees Importance: High

Vargas, Khristin - HR

Diana & Khristin,

Both of these extensions will have to go to the board for approval. Can you have the department answer the additional questions below for both Lori Franklin and Debra Holman . I need their response by Tuesday 1/21/2020 at 12pm in order to include this information in the board packet for February's Board Meeting.

- 1. Additional questions the department should answer in their explanation:
 - a) Be more specific about what recruitment efforts the department has made, and what future efforts are planned, if any?
 - Indicate if the recruitment for dispatcher is continuous or was only open for a limited period of time.
 - How many positions have been filled in the past year?
 - How many applicants applied in the past year?
 - How many applicants were interviewed in the past year?
 - b) How many dispatchers are currently in this position?
 - c) What measures is the department taking to ensure they will have qualified employees on staff when the retiree's extension ends?
 - d) If the retiree does not perform the work will there be a stoppage of public business?
 - e) Who would perform this work if the retiree is not available?

Kathleen Crook Retirement Benefits Officer

SB CC12 e: _____ | p: 909.885.7980 ext. 383 | f: 909.884-1904 348 W. Hospitality Lane, Third Floor | San Bernardino, CA 92415-0014

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CERTIFICATION

RECEIVED
JAN 2 8 2019
SBRERA

RE-EMPLOYMENT OF SBCERA RETIREE (Limited Duration) (Pursuant to SBCERA Board Administration Policy No. 015)

DATE:	Januar	y 25, 20	19			-		.,,			
EMPLO	YER INFO	RMATIC									
Name of	FEMPLOY			BERNA	ARDIN	O COUN	TY SHERIFF				
Address			Name 1771 N	MIRO	WAY, I	RIALTO	92376	(Are	e Code & Pho	ne No.)	
			Street	. GUIL	LEN		City			Zip Code	
Employe	er Represe	entative:	Name	GUIL					· · · · ·		
EMPLO	YEE INFO	RMATIC	N:								
Name of	EMPLOY	EE:	DEBR	A		J.	HOLM	AN			
	Retiremen	10	First 18	,2014		Middle Re-Empl	Last oyment Job Title	SHEPJPF!	t 4 Digits SSN COMMUN F2. IL - A	LCATIONS	
Effective	Date of F	Re-Emplo	yment:	02	,06	,16		ated End Date:	02 20	2020	
1.	Employe	r: Pleas The re-er business The empl r: Please es to the Retiree h	e certify mployme loyee ha indicate employe as speci	y that or ant of the s skills r a the limi ce. An <u>ar</u> al skills/	ne or bot e employ needed to it or limits nticipate	h of the fo ee is neces perform w on the dur <u>d end date</u>	llowing are true ssary during an e ork of limited dur	emergency to ration. loyee's re-emp	at apply): prevent stop ployment by s lso be provid	selecting the box	
		Temporal Retiree fli If duration retiree's r	vorking re vorking ir ry positic lling a sh o of re-en eturn, ar en antici	eplaceme n a temp on due to nort-term nploymen nd (2) ex	orary ass o peak or o vacancy nt will exc oplain why	seasonal v need ced 18 mo y the need	for the retiree's r	ion for period: explain the "ext return either is	treme necess (a) unavoida	to ity" that requires t ble or (b) could a n and mark it	rot
		See additi	ional exp	lanation	in Attach	ment		1.00-1	2 Marine Street		

Eff. 06/28/2018 PL108883 -Co. of SB Only PL FILLABLE FORM>108904

Certification	re Re-Employment of SBCERA	Retiree (Limited Duration)
Page 2		

3.	а.	Employer: Did or will the re-employment commence within 180 days following the date of retirement?						
		Yes 🖌 No						
	ь.	If you answered YES, to question 3. a., please check any/all of the following that apply:						
		The employee is a public safety officer or firefighter, and the re-employment is for the performance of functions regularly performed by a public safety officer or firefighter						
		The re-employment is necessary to fill a critically needed position before 180 days have passed, and the re-employment has been approved by the governing body of the agency in a public meeting on the non-consent calendar. (Please provide documentation, e.g. meeting agenda and/or, minutes and/or back-up. Label attachment as "Attachment 2.")						
4.	Emplo to re-e	oyee: Has the employee received any unemployment insurance compensation, during the 12 months prior imployment, arising out of the prior employment with any SBCERA participating employer?						
		Yes INO						
5.	Emplo	over and the Employee acknowledge and certify that:						
	а.	During re-employment, the employee may not work more than 960 hours during any fiscal year (July 1 through the following June 30).						
	b .	The employee's pay may not be less than the minimum nor more than the maximum paid to other employees performing comparable job duties.						
6.	Emplo	oyer and Employee acknowledge that:						
	а.	While SBCERA and the Employer will cooperate to facilitate compliance with the terms of Government Code sections 7522.56 and 31680.6, and SBCERA Board Administration Policy No. 015, compliance is ultimately the employee's responsibility.						
	b.	Failure to comply with any of the requirements of Government Code sections 7522.56 and 31680.6, as implemented through SBCERA Board Administration Policy No. 015, may result in any or all of the following consequences, effective on the date that the re-employment ceased to be in compliance:						
		i. The employee's reinstatement to active SBCERA membership;						
		The suspension of the employee's retirement benefit payments effective on the date that the re- employment ceased to be in compliance, which may include the recovery by SBCERA of any benefits improperty received;						
		iii. The collection from both the employee and the employer of retirement contributions on any pay received by the employee during any period of unlawful re-employment; and						
		iv. The employee earning a new retirement benefit during the period of re-employment, pursuant to Government Code section 31680.7; and						
		v. Any other consequence provided by law.						
7.	Emplo	yer: The Employer agrees to do at least one of the following (check all that apply):						
		Grant SBCERA staff direct access to the employer's payroll system in a manner that permits SBCERA to determine the number of hours that the employee, and others similarly situated, have worked in a fiscal year; or						
		Provide a report to SBCERA, on a pay-period by pay-period basis, showing the number of hours worked in a given fiscal year by any re-employed retirees who have worked at least 700 hours in a fiscal year.						
Eff. 06/2 PL10888		of SB <u>Only</u>)						

PL FILLABLE FORM>108904

Certification re Re-Employment of SBCERA Retiree (Limited Duration) Page 3

- 8. Employer: The employer agrees to report to SBCERA, by submitting an updated copy of this form:
 - а. When any employee's re-employment extends, or is proposed for extension, beyond the stated end-date;
 - þ. When any employee's re-employment was originally limited to the completion of a discrete quantity of work or to termination upon some other stated event, and has extended or is proposed to extend beyond that completion or event, with an explanation of the reasons.
- 9. Employer and Employee agree that in addition to the terms and conditions set forth herein, the parties have reviewed and further agree to comply with:
 - (1) California Government Code section 7522.56
 - (2) California Government Code section 31680.6
 - (3) SBCERA Board Administration Policy No. 015

By executing this Certification, Employee and Employer certify that all statements herein are true to the best of their knowledge.

BY.

EMPLOYEE:

DATED: 1/25/19

Employee / Retiree RA HOLMAN Print Name:

EMPLOYER:

DATED: 1/25/19

Authorized Representative of Employer Print Name: (

RETURN COMPLETED FORM TO:

San Bernardino County Human Resources Dept. ATTN: Employee Benefits and Services 157 West Fifth Street, First Floor San Bernardino, CA 92415

OFFICE: (909) 387-5787 FAX: (909) 387-5566

Expected End Date Approved by SBCERA:

02 ,28 ,2020

Accepted and Approved by SBCERA

DATED: 2/9/2019

Afleen A C BY: rement Benefits Officer

Approval of this form by SBCERA entitles Employer and Employee to the conclusive presumption that the re-employment has commenced lawfully, so long as all statements made herein are true. A copy will be returned to the Employer and Employee.

Its:

Eff. 06/28/2018 PL108883 - (Co. of SB Only)

PL FILLABLE FORM>108904



Interoffice Memo

 DATE:
 December 27, 2018
 PHONE: (909) 356-3864

 FROM:
 Paul Guillen, Sheriff's Communications Manager Valley Control Center
 .

 TO:
 Alicia Rangel, Personnel Technician Employee Resources
 .

 SUBJECT
 Debra Holman - Justification Recurrent

The Communications Division continues to aggressively recruit Sheriff's Communications Dispatcher II's positions over the past year. This has included leaving the position open continuously on the Human Resources website for applications. The department also held a first-ever, one-day hiring event at California State University of San Bernardino in October 2018. Even with these efforts, we presently have 17 vacant positions which affect our ability to answer emergency 9-1-1 calls in the state standard of 95% in the first 15 seconds. We continue to rely on recurrent dispatchers to assist us in fulfilling our emergency dispatch staffing needs.

Debra Holman is a vital component in assisting us in meeting our public safety mandate. Any consideration to retaining her status in employment is greatly appreciated.

Respectfully submitted.



CERTIFICATION

RE-EMPLOYMENT OF SBCERA RETIREE (Limited Duration) (Pursuant to SBCERA Board Administration Policy No 015)

DATE	Januar 	y 28, 201	8						
EMPLO	OYER IN	FORMATI	ON						
Name		OYER	SAN BERNAL	RDINO COUNTY	SHERIFF'S D)EPT			
			Name				(Area	Code & Ph	one No)
Address of EMPLOYER		-	AY, RIALTO 92						
			Street		City	/			Zıp Code
EMPLO	OYEE IN	FORMATI	ON						
Name			DEBRA	J	HOLMAN	V			
Hamo			First	Middle	Les	t	(Area	Code & Phe	one No)
Addres	is of EMP	LOYEE							
			Street		City	/			Zip Code
Date of	f Retirem	ent <u>10</u>	/ 18 / 2014	Effect	ive Date of Re-I	Employment	02	/ 06	, 2016
2	Employ that app	yer Pleas blies to the Returee I Returee 1 Returee 1	e indicate the lin e employee An has special skills s position training replacent working in a temp	needed to perform nit or limits on the <u>anticipated end d</u> /knowledge neede nent porary assignment to peak or season	duration of the clate for the re-electron of the re	employee s re mployment m AND employe a special proj	ust also er is act ect	be provid	led
		Returee f Other	illing a short-terr See Attac						
		Enter th	e anticipated er	nd date for the se	ection above	02/2020	(month an	d year)
		See Atta	chment 1 for furth	er explanation [P	lease attach exp	danation and	label as	Attachme	ent 1"]
3	a	(Note C	er Did or will the Question #3 part: anuary 1 2013)	e re-employment (s (a) and (b), do n	commence with ot apply to em	in 180 days fo ployees whos	e origin	the date o al re-emp	of retirement? loyment date wa
		Yes	No No						
REV 11/	04/2015								

F PL66859 - CO OF SB

RET1281 Re Employment of SBCERA Retiree

Certification re	Re-Employment of	SBCERA Retire	e (Limited Duration)
Page 2			

b If you answered YES, to question 3 a , please check any/all of the following that apply

The employee is a public safety officer or firefighter, and the re-employment is for the performance of functions regularly performed by a public safety officer or firefighter

The re-employment is necessary to fill a critically needed position before 180 days have passed and the re-employment has been approved by the governing body of the agency in a public meeting on the non-consent calendar (Please provide documentation, e.g. meeting agenda and/or, minutes and/or back-up Label attachment as "Attachment 2.")

Employee Has the employee received any unemployment insurance compensation, during the 12 months prior to re-employment, arising out of the prior employment with any SBCERA participating employer? (Note Question #4 does not apply to employees whose original re-employment date was prior to January 1 2013)

Yes [1	No
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- 5 Employer and the Employee acknowledge and certify that
 - a During re-employment the employee may not work more than 960 hours during any fiscal year (July 1 through the following June 30)
 - b The employees pay may not be less than the minimum nor more than the maximum paid to other employees performing comparable job duties

6 Employer and Employee acknowledge that

- a While SBCERA and the Employer will cooperate to facilitate compliance with the terms of Government Code sections 7522 56 and 31680 6 and SBCERA Board Administration Policy No 015, compliance is ultimately the employee's responsibility
- b Failure to comply with any of the requirements of Government Code sections 7522 56 and 31680 6, as implemented through SBCERA Board Administration Policy No 015 may result in any or all of the following consequences effective on the date that the re-employment ceased to be in compliance
 - The employee's reinstatement to active SBCERA membership
 - The suspension of the employee's retirement benefit payments effective on the date that the reemployment ceased to be in compliance which may include the recovery by SBCERA of any benefits improperty received,
 - If The collection from both the employee and the employer of retirement contributions on any pay received by the employee during any period of unlawful re-employment, and
 - IV The employee earning a new retirement benefit during the period of re-employment, pursuant to Government Code section 31680 7 and
 - v Any other consequence provided by law
- 7 Employer The Employer agrees to do at least one of the following (check all that apply)



Grant SBCERA staff direct access to the employer's payroli system in a manner that permits SBCERA to determine the number of hours that the employee, and others similarly situated have worked in a fiscal year or



Provide a report to SBCERA, on a pay-period by pay-period basis, showing the number of hours worked in a given fiscal year by any re-employed retirees who have worked at least 700 hours in a fiscal year

REV 11/04/2015 PL66859 - CO OF SB

RET1281 Re-Employment of SBCERA Retiree

Certification re Re-Employment of SBCERA Retiree (Limited Duration) Page 3

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- 9 Employer and Employee agree that in addition to the terms and conditions set forth herein, the parties have reviewed and further agree to comply with
 - (1) California Government Code section 7522 56
 - (2) California Government Code section 31680.6
 - (3) SBCERA Board Administration Policy No 015

By executing this Certification, Employee and Employer certify that all statements herein are true to the best of their knowledge

EMPLOYEE

DATED 1/31/18		Employee / Retiree TYPE NAME DEBRA HOLMAN	
EMPLOYER			ĵ
DATED	BY		
		Authorized Representative of Employer	
		TYPE NAME KIMBERLY TURNER	
RETURN COMPLETED FORM TO			
San Bernardino County Human Resources Dept ATTN Employee Benefits and Services 157 West Fifth Street, First Floor San Bernardino CA 92415			(909) 387-5787 (909) 387-5566
Expected End Date Approved by SBCERA		2,5,19	
DATED 3/9/18	ВҮ	Accepted and Approved by SBCERA	

lts

Approval of this form by SBCERA entitles Employer and Employee to the conclusive presumption that the re-employment has commenced lawfully, so long as all statements made herein are true A copy will be returned to the Employer and Employee

REV 11/04/2015 PL66859 - CO OF SB

RET1281 Re-Employment of SBCERA Retiree

Chief Operating Officer



т

Interoffice Memo

DATE December 6, 2017

PHONE (909) 356-3864

- FROM Kimberly Turner Communications Manager Information Services Division
 - TO Alicia Rangel Employee Resources

SUBJECT	Debra Holman - Justification Recurrent
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Historically, the Communications Division has experienced difficulty in recruiting and retaining Sheriff's Communications Dispatcher II positions Presently, we have 26 vacant positions which affect our ability to answer 9-1-1 calls in the state standard of 95% in the first 15 seconds Operationally, we rely on recurrent dispatchers to assist us in fulfilling our emergency dispatch staffing needs

Debra Holman is a vital component in assisting us in meeting our public safety mandate Any consideration to retaining her recurrent status employment is greatly appreciated

Respectfully submitted