Exhibit A: Page 1
SBCERA HOURLY RATE SALARY SCHEDULE

| Classification | Range/ Band | Step 1 | Step 2 | Step 3 | Step 4/13 | Step 5/14 | Step 6/15 | Step 7/16 | Step 8/17 | Step 9/18 | Step 10 / 19 | Step 11/ 20 | Step 12 / 21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receptionist | 3A | \$16.81 | \$17.14 | \$17.49 | \$17.84 | \$18.19 | \$18.56 | \$18.93 | \$19.31 | \$19.69 | \$20.09 | \$20.49 | \$20.90 |
|  | 3B | \$20.09 | \$20.49 | \$20.90 | \$21.32 | \$21.74 | \$22.18 | \$22.62 | \$23.07 | \$23.54 | \$24.01 | \$24.49 | \$24.98 |
| Office Specialist | 5A | \$18.27 | \$18.63 | \$19.01 | \$19.38 | \$19.77 | \$20.16 | \$20.57 | \$20.99 | \$21.40 | \$21.83 | \$22.26 | \$22.71 |
|  | 5B | \$21.83 | \$22.26 | \$22.71 | \$23.16 | \$23.62 | \$24.10 | \$24.58 | \$25.07 | \$25.58 | \$26.09 | \$26.61 | \$27.14 |
| Enterprise Content Specialist | 7A | \$19.18 | \$19.56 | \$19.95 | \$20.35 | \$20.75 | \$21.17 | \$21.60 | \$22.03 | \$22.47 | \$22.92 | \$23.38 | \$23.84 |
|  | 78 | \$22.92 | \$23.38 | \$23.84 | \$24.33 | \$24.81 | \$25.31 | \$25.81 | \$26.33 | \$26.86 | \$27.39 | \$27.94 | \$28.49 |
| Retirement Benefits Technician Disability Retirement Benefits Technician | 10A | \$20.16 | \$20.57 | \$20.99 | \$21.40 | \$21.83 | \$22.26 | \$22.71 | \$23.16 | \$23.62 | \$24.10 | \$24.58 | \$25.07 |
|  | 10B | \$24.10 | \$24.58 | \$25.07 | \$25.58 | \$26.09 | \$26.61 | \$27.14 | \$27.68 | \$28.24 | \$28.80 | \$29.37 | \$29.97 |
| Executive Secretary Legal Secretary | 15A | \$22.26 | \$22.71 | \$23.16 | \$23.62 | \$24.10 | \$24.58 | \$25.07 | \$25.58 | \$26.09 | \$26.61 | \$27.14 | \$27.68 |
|  | 15B | \$26.61 | \$27.14 | \$27.68 | \$28.24 | \$28.80 | \$29.37 | \$29.97 | \$30.56 | \$31.18 | \$31.80 | \$32.44 | \$33.09 |
| Accounting Technician Information Systems Technician Accounting Technician-Fiscal | 20A | \$24.58 | \$25.07 | \$25.58 | \$26.09 | \$26.61 | \$27.14 | \$27.68 | \$28.24 | \$28.80 | \$29.37 | \$29.97 | \$30.56 |
|  | 20B | \$29.37 | \$29.97 | \$30.56 | \$31.18 | \$31.80 | \$32.44 | \$33.09 | \$33.75 | \$34.42 | \$35.11 | \$35.81 | \$36.53 |
| Payroll Specialist Retirement Specialist Disability Retirement Specialist Human Resources Specialist | 25A | \$27.14 | \$27.68 | \$28.24 | \$28.80 | \$29.37 | \$29.97 | \$30.56 | \$31.18 | \$31.80 | \$32.44 | \$33.09 | \$33.75 |
|  | 25B | \$32.44 | \$33.09 | \$33.75 | \$34.42 | \$35.11 | \$35.81 | \$36.53 | \$37.25 | \$38.00 | \$38.76 | \$39.54 | \$40.33 |
| Sr Executive Secretary Information Systems Coordinator | 26A | \$28.44 | \$28.99 | \$29.54 | \$30.10 | \$30.68 | \$31.26 | \$31.87 | \$32.47 | \$33.10 | \$33.74 | \$34.39 | \$35.05 |
|  | 26B | \$33.74 | \$34.39 | \$35.05 | \$35.73 | \$36.41 | \$37.11 | \$37.83 | \$38.56 | \$39.30 | \$40.07 | \$40.84 | \$41.63 |
| Accountant <br> Associate Business Systems Engineer | 30A | \$29.97 | \$30.56 | \$31.18 | \$31.86 | \$32.44 | \$33.09 | \$33.75 | \$34.42 | \$35.11 | \$35.81 | \$36.53 | \$37.25 |
|  | 30B | \$35.81 | \$36.53 | \$37.25 | \$38.00 | \$38.76 | \$39.54 | \$40.33 | \$41.14 | \$41.96 | \$42.80 | \$43.65 | \$44.53 |
| Sr Legal Secretary | 31A | \$31.26 | \$31.87 | \$32.47 | \$33.10 | \$33.74 | \$34.39 | \$35.05 | \$35.73 | \$36.41 | \$37.11 | \$37.83 | \$38.56 |
|  | ${ }^{31 B}$ | \$37.11 | \$37.83 | \$38.56 | \$39.30 | \$40.07 | \$40.84 | \$41.63 | \$42.43 | \$43.26 | \$44.10 | \$44.95 | \$45.83 |

Exhibit A: Page 2
SBCERA HOURLY RATE SALARY SCHEDULE

| Classification | Range/ Band | Step 1 | Step 2 | Step 3 | Step 4/13 | Step 5/14 | Step 6/15 | Step 7/16 | Step 8/17 | Step 9 / 18 | Step 10/19 | Step 11/20 | Step 12 / 21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Paralegal | 33A | \$31.80 | \$32.44 | \$33.09 | \$33.75 | \$34.42 | \$35.11 | \$35.81 | \$36.53 | \$37.25 | \$38.00 | \$38.76 | \$39.54 |
|  | 33B | \$38.00 | \$38.76 | \$39.54 | \$40.33 | \$41.14 | \$41.96 | \$42.80 | \$43.65 | \$44.53 | \$45.42 | \$46.32 | \$47.25 |
| Business Systems Analyst Account Auditing Supervisor Information Systems Engineer | 35A | \$33.39 | \$34.06 | \$34.74 | \$35.43 | \$36.14 | \$36.87 | \$37.61 | \$38.35 | \$39.12 | \$39.90 | \$40.71 | \$41.52 |
|  | 35B | \$39.90 | \$40.71 | \$41.52 | \$42.34 | \$43.19 | \$44.06 | \$44.94 | \$45.84 | \$46.75 | \$47.69 | \$48.64 | \$49.61 |
| Sr. Retirement Specialist <br> Sr. Disability Retirement Specialist | 36A | \$34.55 | \$35.24 | \$35.94 | \$36.66 | \$37.40 | \$38.14 | \$38.91 | \$39.69 | \$40.48 | \$41.29 | \$42.11 | \$42.96 |
|  | ${ }^{36 B}$ | \$41.29 | \$42.11 | \$42.96 | \$43.82 | \$44.69 | \$45.59 | \$46.50 | \$47.43 | \$48.38 | \$49.34 | \$50.33 | \$51.34 |
| Executive Assistant | 38A | \$37.20 | \$37.90 | \$38.62 | \$39.35 | \$40.09 | \$40.85 | \$41.63 | \$42.42 | \$43.22 | \$44.05 | \$44.88 | \$45.74 |
|  | 38B | \$44.05 | \$44.88 | \$45.74 | \$46.62 | \$47.51 | \$48.41 | \$49.35 | \$50.29 | \$51.25 | \$52.24 | \$53.24 | \$54.26 |
| Investment Analyst <br> Sr Accountant <br> Enterprise Content Manager | 43A | \$38.76 | \$39.54 | \$40.33 | \$41.14 | \$41.96 | \$42.80 | \$43.65 | \$44.53 | \$45.42 | \$46.32 | \$47.25 | \$48.19 |
|  | 43B | \$46.32 | \$47.25 | \$48.19 | \$49.16 | \$50.15 | \$51.15 | \$52.17 | \$53.22 | \$54.28 | \$55.36 | \$56.47 | \$57.60 |
| Communications Officer Business Systems Engineer | 44A | \$40.85 | \$41.63 | \$42.42 | \$43.22 | \$44.05 | \$44.88 | \$45.74 | \$46.62 | \$47.51 | \$48.41 | \$49.35 | \$50.29 |
|  | 448 | \$48.41 | \$49.35 | \$50.29 | \$51.25 | \$52.24 | \$53.24 | \$54.26 | \$55.31 | \$56.37 | \$57.46 | \$58.56 | \$59.69 |
| Internal Auditor <br> Disability Retirement Supervisor Retirement <br> Specialist Supervisor | 48A | \$42.80 | \$43.65 | \$44.53 | \$45.42 | \$46.32 | \$47.25 | \$48.19 | \$49.16 | \$50.15 | \$51.15 | \$52.17 | \$53.22 |
|  | 48B | \$51.15 | \$52.17 | \$53.22 | \$54.28 | \$55.36 | \$56.47 | \$57.60 | \$58.76 | \$59.92 | \$61.13 | \$62.35 | \$63.56 |
| Sr Business Systems Engineer <br> Sr. Investment Analyst | 51A | \$45.42 | \$46.32 | \$47.25 | \$48.19 | \$49.16 | \$50.15 | \$51.15 | \$52.17 | \$53.22 | \$54.28 | \$55.36 | \$56.47 |
|  | 518 | \$54.28 | \$55.36 | \$56.47 | \$57.60 | \$58.76 | \$59.92 | \$61.13 | \$62.35 | \$63.59 | \$64.87 | \$66.17 | \$67.49 |
| Open Range | 52A | \$47.51 | \$48.41 | \$49.35 | \$50.29 | \$51.25 | \$52.24 | \$53.24 | \$54.26 | \$55.31 | \$56.37 | \$57.46 | \$58.56 |
|  | 52B | \$56.37 | \$57.46 | \$58.56 | \$59.69 | \$60.85 | \$62.02 | \$63.22 | \$64.44 | \$65.68 | \$66.96 | \$68.25 | \$69.57 |
| Open Range | 56A | \$50.15 | \$51.15 | \$52.17 | \$53.22 | \$54.28 | \$55.36 | \$56.47 | \$57.60 | \$58.76 | \$59.92 | \$61.13 | \$62.35 |
|  | 56B | \$59.92 | \$61.13 | \$62.35 | \$63.59 | \$64.87 | \$66.17 | \$67.49 | \$68.84 | \$70.21 | \$71.62 | \$73.05 | \$74.51 |

## Exhibit A: Page 3

SBCERA HOURLY RATE SALARY SCHEDULE

| Classification | $\begin{gathered} \text { Range/ } \\ \text { Band } \end{gathered}$ | Step 1 | Step 2 | Step 3 | Step 4/ 13 | Step 5/14 | Step 6/15 | Step 7/16 | Step $8 / 17$ | Step 9/ 18 | Step 10 / 19 | Step 11/20 | Step 12 / 21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Open Range | 57A | \$52.24 | \$53.24 | \$54.26 | \$55.31 | \$56.37 | \$57.46 | \$58.56 | \$59.69 | \$60.85 | \$62.02 | \$63.22 | \$64.44 |
|  | 57B | \$62.02 | \$63.22 | \$64.44 | \$65.68 | \$66.96 | \$68.25 | \$69.57 | \$70.93 | \$72.30 | \$73.71 | \$75.15 | \$76.60 |
| Accounting Manager <br> Retirement Benefits Officer <br> Information Security Officer <br> Communications \& Stakeholder <br> Relations Manager | 61A | \$57.46 | \$58.56 | \$59.69 | \$60.85 | \$62.02 | \$63.22 | \$64.44 | \$65.68 | \$66.96 | \$68.25 | \$69.57 | \$70.93 |
|  | 61B | \$68.25 | \$69.57 | \$70.93 | \$72.30 | \$73.71 | \$75.15 | \$76.60 | \$78.09 | \$79.61 | \$81.16 | \$82.74 | \$84.36 |
| Director of Human Resources \& Risk Management Investment Officer Staff Counsel | 66A | \$63.22 | \$64.44 | \$65.68 | \$66.96 | \$68.25 | \$69.57 | \$70.93 | \$72.30 | \$73.71 | \$75.15 | \$76.60 | \$78.09 |
|  | 66B | \$75.15 | \$76.60 | \$78.09 | \$79.61 | \$81.16 | \$82.74 | \$84.36 | \$86.01 | \$87.68 | \$89.39 | \$91.14 | \$92.92 |
| Sr. Staff Counsel | 71A | \$69.57 | \$70.93 | \$72.30 | \$73.71 | \$75.15 | \$76.60 | \$78.09 | \$79.61 | \$81.16 | \$82.74 | \$84.36 | \$86.01 |
|  | 718 | \$82.74 | \$84.36 | \$86.01 | \$87.68 | \$89.39 | \$91.14 | \$92.92 | \$94.74 | \$96.59 | \$98.49 | \$100.41 | \$102.38 |
| Open Range | 76A | \$76.60 | \$78.09 | \$79.61 | \$81.16 | \$82.74 | \$84.36 | \$86.01 | \$87.68 | \$89.39 | \$91.14 | \$92.92 | \$94.74 |
|  | 76B | \$91.14 | \$92.92 | \$94.74 | \$96.59 | \$98.49 | \$100.41 | \$102.38 | \$104.38 | \$106.42 | \$108.51 | \$110.64 | \$112.81 |
| Chief Financial Officer Chief Information Officer Chief of Member Services | 81A | \$84.36 | \$86.01 | \$87.68 | \$89.39 | \$91.14 | \$92.92 | \$94.74 | \$96.59 | \$98.49 | \$100.41 | \$102.38 | \$104.38 |
|  | ${ }^{81 B}$ | \$100.41 | \$102.38 | \$104.38 | \$106.42 | \$108.51 | \$110.64 | \$112.81 | \$115.03 | \$117.28 | \$119.59 | \$121.94 | \$124.34 |
| Sr Investment Officer | 86A | \$92.92 | \$94.74 | \$96.59 | \$98.49 | \$100.41 | \$102.38 | \$104.38 | \$106.42 | \$108.51 | \$110.64 | \$112.81 | \$115.03 |
|  | 86B | \$110.64 | \$112.81 | \$115.03 | \$117.28 | \$119.59 | \$121.94 | \$124.34 | \$126.78 | \$129.28 | \$131.82 | \$134.41 | \$137.06 |
| Chief Counsel Chief Investment Officer | 91A | \$103.53 | \$105.54 | \$107.59 | \$109.68 | \$111.80 | \$113.97 | \$116.18 | \$118.45 | \$120.75 | \$123.10 | \$125.49 | \$127.93 |
|  | ${ }^{918}$ | \$123.10 | \$125.49 | \$127.93 | \$130.43 | \$132.98 | \$135.57 | \$138.21 | \$140.92 | \$143.67 | \$146.48 | \$149.34 | \$152.26 |
| Chief Executive Officer | 93A | \$110.41 | \$112.50 | \$114.63 | \$116.80 | \$119.02 | \$121.27 | \$123.58 | \$125.93 | \$128.33 | \$130.77 | \$133.27 | \$135.81 |
|  | 93в | \$130.77 | \$133.27 | \$135.81 | \$138.40 | \$141.05 | \$143.75 | \$146.50 | \$149.31 | \$152.17 | \$155.10 | \$158.08 | \$161.12 |

## Exhibit A: Page 4

SBCERA ANNUAL SALARY SCHEDULE

| Classification | $\begin{array}{\|c} \text { Range/ } \\ \text { Band } \end{array}$ | Step 1 | Step 2 | Step 3 | Step 4/13 | Step 5/14 | Step 6/15 | Step 7/16 | Step 8/17 | Step 9 / 18 | Step 10/19 | Step 11/20 | Step 12/21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receptionist | 3A | \$34,962 | \$35,661 | \$36,374 | \$37,102 | \$37,844 | \$38,601 | \$39,373 | \$40,160 | \$40,963 | \$41,783 | \$42,618 | \$43,471 |
|  | 3в | \$41,783 | \$42,618 | \$43,471 | \$44,340 | \$45,227 | \$46,131 | \$47,054 | \$47,995 | \$48,955 | \$49,934 | \$50,933 | \$51,951 |
| Office Specialist | 5A | \$38,002 | \$38,756 | \$39,534 | \$40,311 | \$41,112 | \$41,935 | \$42,781 | \$43,650 | \$44,518 | \$45,410 | \$46,302 | \$47,239 |
|  | 5B | \$45,410 | \$46,302 | \$47,239 | \$48,177 | \$49,137 | \$50,120 | \$51,126 | \$52,155 | \$53,207 | \$54,259 | \$55,357 | \$56,454 |
| Enterprise Content Specialist | 7A | \$39,900 | \$40,677 | \$41,500 | \$42,323 | \$43,169 | \$44,038 | \$44,930 | \$45,822 | \$46,736 | \$47,674 | \$48,634 | \$49,595 |
|  | 7B | \$47,674 | \$48,634 | \$49,595 | \$50,601 | \$51,607 | \$52,636 | \$53,687 | \$54,762 | \$55,860 | \$56,980 | \$58,123 | \$59,266 |
| Retirement Benefits Technician Disability Retirement Benefits Technician | 10A | \$41,935 | \$42,781 | \$43,650 | \$44,518 | \$45,410 | \$46,302 | \$47,239 | \$48,177 | \$49,137 | \$50,120 | \$51,126 | \$52,155 |
|  | 10B | \$50,120 | \$51,126 | \$52,155 | \$53,207 | \$54,259 | \$55,357 | \$56,454 | \$57,574 | \$58,741 | \$59,907 | \$61,096 | \$62,330 |
| Executive Secretary Legal Secretary | 15A | \$46,302 | \$47,239 | \$48,177 | \$49,137 | \$50,120 | \$51,126 | \$52,155 | \$53,207 | \$54,259 | \$55,357 | \$56,454 | \$57,574 |
|  | 15B | \$55,357 | \$56,454 | \$57,574 | \$58,741 | \$59,907 | \$61,096 | \$62,330 | \$63,565 | \$64,846 | \$66,149 | \$67,475 | \$68,824 |
| Accounting Technician Information Systems Technician Accounting Technician-Fiscal | 20A | \$51,126 | \$52,155 | \$53,207 | \$54,259 | \$55,357 | \$56,454 | \$57,574 | \$58,741 | \$59,907 | \$61,096 | \$62,330 | \$63,565 |
|  | 20B | \$61,096 | \$62,330 | \$63,565 | \$64,846 | \$66,149 | \$67,475 | \$68,824 | \$70,196 | \$71,591 | \$73,031 | \$74,495 | \$75,981 |
| Payroll Specialist <br> Retirement Specialist <br> Disability Retirement Specialist <br> Human Resources Specialist | 25A | \$56,454 | \$57,574 | \$58,741 | \$59,907 | \$61,096 | \$62,330 | \$63,565 | \$64,846 | \$66,149 | \$67,475 | \$68,824 | \$70,196 |
|  | 25B | \$67,475 | \$68,824 | \$70,196 | \$71,591 | \$73,031 | \$74,495 | \$75,981 | \$77,490 | \$79,045 | \$80,623 | \$82,246 | \$83,892 |
| Sr Executive Secretary Information Systems Coordinator | 26A | \$59,152 | \$60,295 | \$61,439 | \$62,605 | \$63,817 | \$65,028 | \$66,286 | \$67,544 | \$68,847 | \$70,173 | \$71,522 | \$72,894 |
|  | 26B | \$70,173 | \$71,522 | \$72,894 | \$74,312 | \$75,729 | \$77,193 | \$78,679 | \$80,211 | \$81,743 | \$83,343 | \$84,944 | \$86,590 |
| Accountant <br> Associate Business Systems Engineer | 30A | \$62,330 | \$63,565 | \$64,846 | \$66,263 | \$67,475 | \$68,824 | \$70,196 | \$71,591 | \$73,031 | \$74,495 | \$75,981 | \$77,490 |
|  | ${ }^{308}$ | \$74,495 | \$75,981 | \$77,490 | \$79,045 | \$80,623 | \$82,246 | \$83,892 | \$85,561 | \$87,276 | \$89,014 | \$90,798 | \$92,627 |
| Sr Legal Secretary | 31A | \$65,028 | \$66,286 | \$67,544 | \$68,847 | \$70,173 | \$71,522 | \$72,894 | \$74,312 | \$75,729 | \$77,193 | \$78,679 | \$80,211 |
|  | ${ }^{318}$ | \$77,193 | \$78,679 | \$80,211 | \$81,743 | \$83,343 | \$84,944 | \$86,590 | \$88,259 | \$89,974 | \$91,735 | \$93,496 | \$95,325 |

## Exhibit A: Page 5

SBCERA ANNUAL SALARY SCHEDULE

| Classification | Range/ <br> Band | Step 1 | Step 2 | Step 3 | Step 4/13 | Step 5/14 | Step 6/15 | Step 7/16 | Step 8/17 | Step 9 / 18 | Step 10/19 | Step 11/20 | Step 12 / 21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Paralegal | 33A | \$66,149 | \$67,475 | \$68,824 | \$70,196 | \$71,591 | \$73,031 | \$74,495 | \$75,981 | \$77,490 | \$79,045 | \$80,623 | \$82,246 |
|  | 33B | \$79,045 | \$80,623 | \$82,246 | \$83,892 | \$85,561 | \$87,276 | \$89,014 | \$90,798 | \$92,627 | \$94,479 | \$96,354 | \$98,274 |
| Business Systems Analyst Account Auditing Supervisor Information Systems Engineer | 35A | \$69,441 | \$70,836 | \$72,254 | \$73,694 | \$75,181 | \$76,690 | \$78,222 | \$79,777 | \$81,377 | \$83,001 | \$84,670 | \$86,362 |
|  | 35B | \$83,001 | \$84,670 | \$86,362 | \$88,077 | \$89,837 | \$91,644 | \$93,473 | \$95,348 | \$97,245 | \$99,189 | \$101,178 | \$103,190 |
| Sr. Retirement Specialist <br> Sr. Disability Retirement Specialist | 36A | \$71,862 | \$73,299 | \$74,765 | \$76,260 | \$77,786 | \$79,341 | \$80,928 | \$82,547 | \$84,198 | \$85,882 | \$87,599 | \$89,351 |
|  | ${ }^{36 B}$ | \$85,882 | \$87,599 | \$89,351 | \$91,138 | \$92,961 | \$94,820 | \$96,717 | \$98,651 | \$100,624 | \$102,636 | \$104,689 | \$106,783 |
| Executive Assistant | 38A | \$77,376 | \$78,839 | \$80,325 | \$81,857 | \$83,389 | \$84,967 | \$86,590 | \$88,237 | \$89,906 | \$91,621 | \$93,358 | \$95,142 |
|  | 38B | \$91,621 | \$93,358 | \$95,142 | \$96,971 | \$98,823 | \$100,698 | \$102,642 | \$104,608 | \$106,597 | \$108,655 | \$110,736 | \$112,862 |
| Investment Analyst <br> Sr Accountant <br> Enterprise Content Manager | 43A | \$80,623 | \$82,246 | \$83,892 | \$85,561 | \$87,276 | \$89,014 | \$90,798 | \$92,627 | \$94,479 | \$96,354 | \$98,274 | \$100,241 |
|  | 438 | \$96,354 | \$98,274 | \$100,241 | \$102,253 | \$104,311 | \$106,392 | \$108,518 | \$110,690 | \$112,908 | \$115,149 | \$117,458 | \$119,813 |
| Communications Officer Business Systems Engineer | 44A | \$84,967 | \$86,590 | \$88,237 | \$89,906 | \$91,621 | \$93,358 | \$95,142 | \$96,971 | \$98,823 | \$100,698 | \$102,642 | \$104,608 |
|  | 44B | \$100,698 | \$102,642 | \$104,608 | \$106,597 | \$108,655 | \$110,736 | \$112,862 | \$115,035 | \$117,253 | \$119,516 | \$121,803 | \$124,158 |
| Internal Auditor <br> Disability Retirement Supervisor <br> Retirement <br> Specialist Supervisor | 48A | \$89,014 | \$90,798 | \$92,627 | \$94,479 | \$96,354 | \$98,274 | \$100,241 | \$102,253 | \$104,311 | \$106,392 | \$108,518 | \$110,690 |
|  | 48B | \$106,392 | \$108,518 | \$110,690 | \$112,908 | \$115,149 | \$117,458 | \$119,813 | \$122,214 | \$124,638 | \$127,153 | \$129,691 | \$132,206 |
| Sr Business Systems Engineer <br> Sr. Investment Analyst | 51A | \$94,479 | \$96,354 | \$98,274 | \$100,241 | \$102,253 | \$104,311 | \$106,392 | \$108,518 | \$110,690 | \$112,908 | \$115,149 | \$117,458 |
|  | 518 | \$112,908 | \$115,149 | \$117,458 | \$119,813 | \$122,214 | \$124,638 | \$127,153 | \$129,691 | \$132,275 | \$134,927 | \$137,625 | \$140,369 |
| Open Range | 52A | \$98,823 | \$100,698 | \$102,642 | \$104,608 | \$106,597 | \$108,655 | \$110,736 | \$112,862 | \$115,035 | \$117,253 | \$119,516 | \$121,803 |
|  | 528 | \$117,253 | \$119,516 | \$121,803 | \$124,158 | \$126,559 | \$129,005 | \$131,497 | \$134,036 | \$136,619 | \$139,272 | \$141,970 | \$144,714 |
| Open Range | 56A | \$104,311 | \$106,392 | \$108,518 | \$110,690 | \$112,908 | \$115,149 | \$117,458 | \$119,813 | \$122,214 | \$124,638 | \$127,153 | \$129,691 |
|  | 568 | \$124,638 | \$127,153 | \$129,691 | \$132,275 | \$134,927 | \$137,625 | \$140,369 | \$143,182 | \$146,040 | \$148,966 | \$151,939 | \$154,980 |

## Exhibit A: Page 6

SBCERA ANNUAL SALARY SCHEDULE

| Classification | $\begin{aligned} & \text { Range/ } \\ & \text { Band } \end{aligned}$ | Step 1 | Step 2 | Step 3 | Step 4 / 13 | Step 5/14 | Step 6/15 | Step 7 / 16 | Step 8/17 | Step 9 / 18 | Step 10 / 19 | Step 11 / 20 | Step 12 / 21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Open Range | 57A | \$108,655 | \$110,736 | \$112,862 | \$115,035 | \$117,253 | \$119,516 | \$121,803 | \$124,158 | \$126,559 | \$129,005 | \$131,497 | \$134,036 |
|  | 57B | \$129,005 | \$131,497 | \$134,036 | \$136,619 | \$139,272 | \$141,970 | \$144,714 | \$147,526 | \$150,384 | \$153,311 | \$156,306 | \$159,324 |
| Accounting Manager Retirement Benefits Officer Information Security Officer Communications \& Stakeholder Relations Manager | 61A | \$119,516 | \$121,803 | \$124,158 | \$126,559 | \$129,005 | \$131,497 | \$134,036 | \$136,619 | \$139,272 | \$141,970 | \$144,714 | \$147,526 |
|  | 61B | \$141,970 | \$144,714 | \$147,526 | \$150,384 | \$153,311 | \$156,306 | \$159,324 | \$162,434 | \$165,589 | \$168,813 | \$172,106 | \$175,467 |
| Director of Human Resources \& Risk Management Investment Officer Staff Counsel | 66A | \$131,497 | \$134,036 | \$136,619 | \$139,272 | \$141,970 | \$144,714 | \$147,526 | \$150,384 | \$153,311 | \$156,306 | \$159,324 | \$162,434 |
|  | 66B | \$156,306 | \$159,324 | \$162,434 | \$165,589 | \$168,813 | \$172,106 | \$175,467 | \$178,897 | \$182,372 | \$185,939 | \$189,575 | \$193,279 |
| Sr. Staff Counsel | 71A | \$144,714 | \$147,526 | \$150,384 | \$153,311 | \$156,306 | \$159,324 | \$162,434 | \$165,589 | \$168,813 | \$172,106 | \$175,467 | \$178,897 |
|  | 71B | \$172,106 | \$175,467 | \$178,897 | \$182,372 | \$185,939 | \$189,575 | \$193,279 | \$197,052 | \$200,916 | \$204,849 | \$208,850 | \$212,943 |
| Open Range |  | \$159,324 | \$162,434 | \$165,589 | \$168,813 | \$172,106 | \$175,467 | \$178,897 | \$182,372 | \$185,939 | \$189,575 | \$193,279 | \$197,052 |
|  | 76B | \$189,575 | \$193,279 | \$197,052 | \$200,916 | \$204,849 | \$208,850 | \$212,943 | \$217,105 | \$221,358 | \$225,702 | \$230,138 | \$234,642 |
| Chief Financial Officer Chief Information Officer Chief of Member Services | 81A | \$175,467 | \$178,897 | \$182,372 | \$185,939 | \$189,575 | \$193,279 | \$197,052 | \$200,916 | \$204,849 | \$208,850 | \$212,943 | \$217,105 |
|  | 81B | \$208,850 | \$212,943 | \$217,105 | \$221,358 | \$225,702 | \$230,138 | \$234,642 | \$239,261 | \$243,948 | \$248,750 | \$253,643 | \$258,628 |
| Sr Investment Officer |  | \$193,279 | \$197,052 | \$200,916 | \$204,849 | \$208,850 | \$212,943 | \$217,105 | \$221,358 | \$225,702 | \$230,138 | \$234,642 | \$239,261 |
|  | 86B | \$230,138 | \$234,642 | \$239,261 | \$243,948 | \$248,750 | \$253,643 | \$258,628 | \$263,704 | \$268,894 | \$274,176 | \$279,572 | \$285,083 |
| Chief Counsel <br> Chief Investment Officer | 91A | \$215,344 | \$219,528 | \$223,781 | \$228,126 | \$232,539 | \$237,066 | \$241,662 | \$246,372 | \$251,151 | \$256,044 | \$261,029 | \$266,105 |
|  | 91 B | \$256,044 | \$261,029 | \$266,105 | \$271,295 | \$276,600 | \$281,996 | \$287,484 | \$293,108 | \$298,825 | \$304,678 | \$310,623 | \$316,705 |
| Chief Executive Officer | 93A | \$229,658 | \$234,002 | \$238,438 | \$242,942 | \$247,561 | \$252,248 | \$257,050 | \$261,943 | \$266,928 | \$272,004 | \$277,194 | \$282,476 |
|  | 93 B | \$272,004 | \$277,194 | \$282,476 | \$287,872 | \$293,383 | \$299,008 | \$304,724 | \$310,555 | \$316,522 | \$322,604 | \$328,801 | \$335,135 |

